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FINAL REPORT OF PHASE FIVE OF THE LATIN AMERICAN INSTITUTE FOR ECONOMIC AND SOCIAL PLANNING (ILPES)

UNDP PROJECT RLA/77/022/C/01/52

1 March 1978 - 31 December 1979

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BACKGROUND TO THE PROJECT

1. General background

The United Nations Development Programme (UNDP) has supported the Institute since its creation.

The governments, through the Economic Commission for Latin America, the meetings of Ministers and Heads of Planning, the meetings of the Technical Committee and Subcommittee and also directly have continually requested UNDP's support for the Institute's activities.

Phase V was prepared in accordance with the requirements and priorities of the governments and covers the period from 1 March 1978 to 31 December 1978.

The Institute was created by resolution 218 (AC.50) adopted by the Committee of the Whole of CEPAL at its eighth session in February 1962 and subsequently amended on 6 June 1962 by resolution 220 (AC.52) of the Committee of the Whole at its ninth session. On 8 June 1962, the Chairman of the Governing Council of ILPES, UNDP (then the Special Fund), the United Nations and the Director-General of the Institute drew up the Plan of Operations for Phase One of the Project. This stated that the aim of the project was to assist the Institute "as an autonomous body under the aegis of ECLA".

Resolution 340 (AC.66), "Latin American Institute for Economic and Social Planning", adopted by the Committee of the Whole of CEPAL at its eighth session (New York, 24 and 25 January 1974) provided "that the Latin American Institute for Economic and Social Planning (ILPES), established by resolution 220 (AC.52) of the ninth session of the Committee of the Whole, become a permanent institution of the commission, with its own identity and responsible directly to the Executive Secretary of ECLA, who shall represent it before the member Governments."

According to resolution 220 (AC.52) referred to above, the Committee of the Whole of the Economic Commission for Latin America gave ILPES the responsibility "for providing, at the request of the Governments concerned, training and advisory services to the countries and areas within the geographical scope of the Commission, and for undertaking research on planning techniques."

In CEPAL resolution 351 (XVI) the governments explicitly laid down as function of ILPES co-operation in the exchange of experience and research results on global, sectoral and regional (area) planning between the planning bodies of member countries so as to promote collaboration among them.

During the second session of the Caribbean Development and Co-operation Committee (CDCC), held in the Dominican Republic in March 1977, machinery was established for bringing together the Caribbean planners. As regards the tasks of the Technical Secretariat, the governments established that it would be the responsibility of CEPAL, assisted by ILPES.

Pursuant to resolution 351 (XVI) the first Conference of Ministers and Heads of Planning of Latin America was held in April 1977 in Caracas, Venezuela. This meeting once again stressed the role of planning in the work of development in the region and established a mechanism for boosting co-operation through planning.

CEPAL resolution 371 (XVII) of May 1977 upheld the establishment of a system of Co-ordination and Co-operation among Planning Bodies of Latin America, set up in Caracas, and resolved that ILPES should assist the Ministers and Heads of Planning in their joint co-operation efforts and fully supported the activities of the Institute.

From 15 - 18 November 1978 the Second Conference of Ministers and Heads of Planning and the Meeting of the Technical Committee of ILPES were held in Lima, Peru, pursuant to CEPAL resolution 371 (XVII). Both fully supported the activities carried out by the Institute and recommended that it should directits future activities towards strengthening national planning systems and co-operation among planning bodies in Latin America and the Caribbean.

Between 21 and 31 January 1979 the First Meeting of Planning Officials in the Caribbean was held in Havana, Cuba, within the framework of the Caribbean Development and Co-operation Committee. This meeting considered a series of recommendations for guiding the activities of ILPES in the subregion. 1/

See the Report of the First Meeting of Planning Officials in the Caribbean E/CEPAL/CDCC/49/Rev.2.

CEPAL resolution 397, adopted at the eighteenth session of the Commission held in La Paz, Bolivia, recognized that ILPES was fulfilling the important role of giving impetus to the planning process in the region through its training, advisory, research and co-operation activities among planning bodies. It also endorsed the recommendations of the Second Conference of Ministers and Heads of Planning, and stressed that the System of Co-ordination and Co-operation among Planning Bodies had strengthened mutual co-operation links.

Organization and financing

ILPES is part of the CEPAL system, with a Director appointed by the Secretary-General of the United Nations and has a Technical Committe made up of the Ministers and Heads of Planning of the countries of the region. The functions of the Technical Committee are:

- To act as a higher guiding body for the activities of ILPES in the matters entrusted to it;
- To serve the Executive Secretary of CEPAL, as a consultative organ, both in implementing the work programmes of ILPES and in appraising their results;
- To review and adopt the ILPES work programmes.

ILPES carries out its activities through four programmes: the Training, Research and Advisory Programmes and the Programme of Co-operation among Planning Bodies.

The Institute has received the fullest support of the United Nations Development Programme (UNDP), which has upheld it since its establishment and continues to do so through Phase VI of the Project, adopted for the period 1980-1981 1/. The contribution from the United Nations and from the Governments, bilateral resources and those provided by the Inter-American Development Bank have also been important. At present the basic sources of its financing are constitued by: UNDP, United Nations, government contributions, bilateral resources and income obtained from agreements with the governments.

^{1/} See Project Phase VI RLA/79/040/A01/52.

3. Objectives of the Project

Development Objectives

The project was formulated to enable ILPES to continue to carry out its research, training and advisory activities in the sphere of economic and social planning, and its co-operation activities among Latin American planning ministries and bodies, as assistance machinery aimed at:

- (a) Perfecting the planning techniques of the national planning system;
- (b) Strengthening the national economic and social planning systems from the institucional standpoint:
- (c) Enabling new problems and the changing conditions of the economy of the Latin American countries to be tackled by means of appropriate forms of planning and the formulation of development plans and projects;
- (d) Co-operation in the design and analysis of economic and social policy alternatives;
- (e) Increasing the capacity and technical know-how of staff and specialists of the national planning systems;
- (f) Promoting the exchange of knowledge and experience among developing countries and among the economic and social planning systems in the Latin American countries.

Immediate objectives

The immediate objectives of the Project in Phase V were:

- (a) To assist the governments in preparing diagnoses and in the design of economic and social development strategies and plans;
- (b) To assist the governments in formulating economic and social policies and bringing them into line;

- (c) To collaborate with the governments of the region in the process of training and qualifying technicians working in the area of development planning and economic and social policy formulation;
- (d) To assist the national training centres through organization and teaching missions and the provision of teaching material;
- (e) To make research studies of present and priority topics for the countries of the region which will answer the need for training and advisory activities:
- (f) To collaborate with the governments in co-operation among Latin American planning ministries and bodies;
- (g) To co-operate with the planning bodies in the appraisal and follow-up of activities carried out in order to achieve short-and medium-term objectives;
- (h) To collaborate with the governments of the region in boosting state policy-making capacity and strengthening their planning bodies in particular;
- (i) To prepare an integrated picture of planning problems in the region, analysing their scope, limitations and alternatives in countries with different socio-economic characteristics.

The project activities will take place separately or jointly in relation to the global planning process, the aspects relating to the spatial dimension (regional and urban) and the individual sectors, according to each country's specific requirements.

Training activity will have as its object the training and specialization of technical staff working in national planning systems and institutions responsible for the programming and allocation of resources, in topics connected with development and planning.

The objective of the <u>research</u> will be to become acquainted with obstacles and progress in planning, and to undertake research of an institutional and instrumental nature, specifically as regards policies and how to bring them into line with development targets and objectives. Research will constitute a direct support for the training and advisory activities considered in the project.

The objective of the <u>advisory services</u> will be to disseminate the proposals, methods and forms of operation which reflect the progress and experience which the United Nations in general and CEPAL and ILPES in particular are accumulating in economic and social planning, taking into consideration the results in this area achieved by other institutions in the Latin American region and outside it.

The objective of co-operation among planning ministries and bodies will be to achieve a better knowledge and approachment among them, to promote the exchange of national experience in economic and social planning and establish forms of carrying out joint activities which will give impetus, through planning, to appropriate machinery for strengthening co-operation among the countries of the region.

Special considerations

The project activities would include the topic of the incorporation of the environmental dimension in development plans, strategies and projects. Moreover, the training courses organized and carried out in the framework of the project will include a subject on environmental planning and programming or special short-term courses on the planning of the environmental variables of development.

Technical co-operation among developing countries of the region and among the national planning systems will receive special treatment in the activities of the project.

4. Activities and results

The activities carried out in the implementation of the project and in the functions of research, advisory services, training and co-operation among planning bodies are described below.

RESEARCH PROGRAMME

1. General background

The Research Programme constitutes fundamental backing for advisory and training and co-operation activities among planning bodies, since it enables them to take in the progress made in planning both in the Latin American region and outside it. It also serves as a liaison between these programmes in analysing and summarizing advisory experience for their application in courses and seminars, and for collaborating in the preparation of teaching material. In all, the research, training, advisory and co-operation programmes are mutually complementary and enriching.

Owing to the limited number of staff in ILPES, endeavours have been made, in many cases successfully, to co-ordinate activities with similar units in CEPAL.

Research activities carried out during the period 1978-1979

The basic activities, distinguished by the main lines of research, were as follows.

(a) Planning and social policies

(i) Colloquium on planning and social policies

This meeting took place with the joint sponsorship of the Regional Office for the Americas of the United Nations Children's Fund (UNICEF). The meeting discussed a group of studies specially prepared for the Colloquium, the list of which is given in the section on the Publication Programme.

Various specialists from the region and from Europe took part as well as representatives of government institutions and Chilean academic institutions connected with the topic.

The colloquium served as a tailpiece to the Seminar-Course on Social Planning held by the Institute and UNICEF.

(ii) Research on social policies

Progress was made in the review of various topics connected with social policy:

- Social policies aimed at the elimination of poverty

The document "Politica Social y Pobreza: Lecciones de la experiencia" was completed and presented at the above Colloquium and the Seminar on poverty and social action programmes organized by the Inter-American Centre for Integrated Social Development of the Organization of American States in Buenos Aires (Argentina).

- Problems of financing social policies

A preliminary draft of this study, on the case of Brazil, was presented at the Colloquium. The final document is at present being translated into Spanish for publication in book form.

- Analysis of specific social policies

The form actually taken by them was studied, showing how purely technical solutions are modified by pressures stemming from the action of the different social actors, which was the subject of another group of research studies carried out during the period. Some documents arising out of the studies were discussed at the Colloquium and others are being prepared. Housing policy in Chile and Uruguay was analysed, together with the process of medical attention in Colombia and Uruguay and the education policy of the Latin American region.

- Social policy target groups

Progress was also made in analysing groups in situations of critical poverty, mendicancy, and other forms of subsistence in the informal sector, giving rise to a series of studies listed in the section on publications.

- Country studies

A start was made on the series of studies on the state of social policy and planning in the region. A study on social policy in Brazil since 1964 is at present being translated for publication in book form. A similar study is also being prepared on Argentina during the period 1966-1978, and should be available next March.

The idea underlying these reports is to prepare the necessary conditions for the holding of a technical meeting in the course of this year.

The activities summarized above cover the groups of topics referred to in the revised project RLA/77/022/C/01/52, section B, article 2, paragraphs (i) and (j).

(b) Rural social development

This project, carried out jointly with CEPAL, has as its objectives the analysis of the consequences on rural society of the processes generally grouped under the term "modernization of agriculture". This is a study at the regional level, aimed at determining the predominant trends in the region at the present time and in the foreseeable future, the problems from the standpoint of social development and the questions which future development strategies must tackle.

The final results were published in the series Cuadernos de la CEPAL, under the title Las transformaciones rurales de América Latina: Desarrollo social o marginación?

At the request of the Interinstitutional Project on Critical Poverty in Latin America a document was prepared on Pobreza Rural:

Realidad y Perspectivas de Política, for presentation at a seminar on the subject.

(c) Social participation

Preliminary outlines were drawn up on how to deal with the topic, in consultation with the Project on Critical Poverty in Latin America. A study was also made of the experience of Peru and contacts made with some planning offices in the region which could contribute to the exchange of ideas with documents on their own national experiences. A conference on the subject is expected to be held during 1980.

(d) Public enterprises

Another of the topics which received special attention in ILPES is connected with the role and prospects of public enterprises in the countries of the region. The activities carried out during 1979 were:

A final review for publication of the document presented at the seminar sponsored jointly with the Latin American Institute for Economic and Social Development (ILDES, Rio de Janeiro), held in Lima, Peru, last year.

Preparation of the seminar on the topic limited to the Central American and Caribbean area, for which purpose several studies were contracted (Costa Rica, Puerto Rico and Panama); it is expected to complete the group of documents for discussion in the next few weeks.

Two documents were prepared for presentation at the Seminar on the planning process in Latin America and state enterprises, held in Lima from 28 - 30 August 1978, with the collaboration of the Latin American Institute for Economic and Social Development (ILDES). The titles and authors are: Edgardo Boeninger and Eduardo Palma: "Empresas Estatales: el caso chileno y un análisis general"; Aldo Solari and Rolando Franco: "La inversión de las empresas públicas en el aparato estatal uruguayo".

Work was done on preparing the above Seminar in which in addition to the documents mentioned the following were considered: Fernando Rezende: "Las empresas públicas en la economía brasileña"; Hélan Jaworski: "El desarrollo social en el Perú y la política pública en el sector agrario"; Aldo E. Solari, Edgardo Boeninger, Rolando Franco and Eduardo Palma: "El proceso de planificación en América Latina. Escenarios, problemas y perspectivas."

An advance selection was made of two persons as commentators on each document and a general discussion followed.

The Seminar approved a summary of two conclusions (see the document entitled "Las empresas estatales y el proceso de planificación. Conclusiones de un Seminario respecto a futuras líneas de investigación") which was presented at the Second Conference of Ministers and Heads of Planning held in Lima, Peru, from 15 - 18 November 1978.

The documents prepared by the Programme for the Seminar were revised for the publication of a book entitled <u>Las empresas públicas en Brasil</u>, Chile y Uruguay.

- 1. Introduction.
- 2. Horacio Boneo, "Planificación, Presupuesto y Empresas Públicas en América Latina".
- 3. Fernando Rezende, "Las empresas públicas en la economía brasileña".
- 4. Aldo E. Solari and Rolando Franco, "La inserción de las empresas públicas en el aparato estatal uruguayo".
- 5. Edgardo Boeninger and Eduardo Palma. "Empresas estatales: el caso chileno y un análisis general".

Although the studies mentioned give different approaches, their common feature is that they tackle the problem of the public enterprises in relation to the different national development projects in specific periods and discuss the changes they bring about in the role conferred on the public enterprises and the conception of their basic functions.

The final version of the document: El proceso de planificación en América Latina. Escenarios, problemas y perspectivas, by Aldo E. Solari, Edgardo Boeninger, Rolando Franco and Eduardo Palma was brought out; it is about to be published as Cuaderno del ILPES No. 25. An English version of this same study was published by ILPES ("The planning process in Latin America: scenarios, problems and prospects.")

This document analyses the different ideas of the role of planning in the different economic and social systems; the new challenges faced by the planning process in Latin America; the varied forms in which this process occurs not only between countries but within countries according to the areas concerned; the agents of the process, particularly the State and public administration and future prospects.

The activities summed up above cover the groups of topics referred to in the revised project RLA/77/022/C/01/52, section B, article 2, paragraphs (a) and (b).

(e) State

Another important area of work, closely linked to the above, concerns a study of the changes taking place in the Latin American States.

Progress is also being made on the preparation of a document on new trends in the financial administration of the State in Latin America, with the analysis of some specific national cases.

(f) State of planning

Special priority was given to the studies analysing the present state of planning in the countries of the region, with the aim of getting to know the progress of planning and identifying the problems which require priority efforts. This research has been carried out in close contact with the planning bodies and its first results will be presented at the Third Conference of Ministers and Heads of Planning to be held in Guatemala in 1980.

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ADVISORY SERVICES PROGRAMME

1. Background and general characteristics

The contribution to the consolidation and improvement of the national planning systems in Latin America and the search for better integrated and consistent government action vis-a-vis the problems of national development have been the main functions which the Advisory Services Programme has continued to carry out during the period.

So as to contribute efficiently and in a timely form to the efforts made by the governments in economic and social planning, it has assisted the countries of the region in preparing national, regional and metropolitan development strategies and plans; in the formulation of policies and specific sectoral programmes; in the identification and implementation of instrumental measures; and in the appraisal of strategies, plans, policies, programmes and instruments.

All these tasks have been organized and carried out in close co-ordination with the national planning bodies, the Resident Representatives of UNDP and other specialized bodies in the United Nations and outside it, so as to provide comprehensive and coherent assistance in which the Institute can make use of its total coverage capacity and in which the countries achieve an optimum use of their available resources.

Advisory activities have also been carried out in close connexion with co-operation activities among planning bodies in Latin America and training and research activities within the CEPAL system.

Lastly, it should be noted that in each country the advisory activities identify the requirements and gaps in specializing in development planning, and shortfalls in basic research so that the corresponding action can be initiated in training, research and cooperation activities among planning bodies.

2. Advisory activities carried out during the period 1978-1979

Visarvis the wide-ranging and diversified demand for ILPES advisory services, some criteria of selection have had to be established in order to carry out with the work of the Programme. As in previous years, priority has been given to the relatively less developed countries and to areas of similar characteristics in countries which have achieved a higher level of development, so as to correct the disparities existing in such cases.

As part of its activities, ILPES has also given assistance to other countries which have requested it, so as to strengthen their national planning systems.

A summary of the content of each of these tasks is detailed below 1/.

(a) Co-operation with relatively less developed countries

The Institute has continued to provide technical co-operation to the relatively less developed countries and to support the efforts made by their governments in planning and economic and social development.

The technical co-operation priority of ILPES in the context of the project has centred on the following countries: Bolivia, El Salvador, Honduras and Haiti.

See in Annex 2 the reports of some of the main tasks carried out by the Advisory Services Programme.

Bolivia

Concerned with the strengthening of the National Planning System, and in particular the normalization of relations with the Regional Development Corporations, established by law, the Government of Bolivia has requested advisory services in the field of regional planning. Activities were therefore initiated and lasted until the end of 1979, consisting in supporting the Regional Planning Department of the Ministry of Planning and Co-ordination of the Office of the President of the Republic in preparing a diagnosis of spatial structures in Bolivia.

El Salvador

The work carried out in collaboration with the Ministry of Planning consisted in appraising the strategic programmes for the "Welfare for All" National Plan 1978-1982, implemented in 1978.

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Honduras

Continuing with its collaboration in planning with the Government of Honduras the Institute has co-operated directly with the Higher Economic Planning Council and the Agricultural Policy Commission in preparing a work programme for implementing a project to strengthen the agricultural planning subsystem. It has also collaborated in formulating credit policies for agricultural development and in the study of the problems of external trade, rural regional planning and the definition of the investment programme.

Haiti

In June 1979 the Government of Haiti signed a Technical Co-operation Agreement with the Inter-American Development Bank for the technical and institutional strengthening of Haiti's planning and project systems. The Minister for the Plan also signed a technical co-operation agreement with the Institute for the implementation of this programme.

During 1979 the Institute carried out two missions to Haiti. The first was to collaborate with the Ministry for the Plan in the preparation of the agreement, and the second was to initiate the work of preparing programmes and the terms of reference of the consultants to be recruited.

(b) Technical co-operation in developing regions in countries with a higher level of development

The activities of the Institute in countries which have achieved a higher level of development have been aimed at: strengthening their planning bodies and systems, assistance in formulating development plans and the preparation of policies to correct existing inequalities.

During these two years, ILPES has continued the work which it has been doing in the northeast of Brazil and has begun collaboration with Colombia on municipal planning.

Brazil

In Brazil, the Institute's technical co-operation has centred on the strengthening of state planning subsystems and their links with the national system structured in Brasilia. The states assisted were Minas Gerais, Pernambuco and Rio Grande do Norte.

The advisory services in general have centred on the identification of the main problems of development; preparation of economic and social development strategies; medium-term plans; implementation of short-term plans and policies; conjunctural problems and in-service training of local technicians so as to strengthen the planning systems of these states. The work done can be summed up as follows:

(i) State of Minas Gerais

Under the Technical Co-operation Agreement with the State of Minas Gerais, ILPES carried out the following technical co-operation work in 1978 and 1979:

- Preparation of the document "Elementos globales a considerarse en la formulación de una estrategia de desarrollo para Minas Gerais".

This document was prepared on the basis of the diagnosis "Comportamiento de la economía mineira 1970-1977" which dealt with the basic problems of the state at the global, regional and sectoral levels. On this basis a series of objectives was identified so as to overcome the most relevant problems, a proposal put forward of some strategic options considered to be feasible.

- Conclusion of the document on information for planning and improvement, entitled: "Sistema de estadísticas e informaciones para la planificación regional: El caso de Minas Gerais, Brasil" 1/.
- Collaboration in the formulation and introduction of the project for the innovation of the analysis of the State conjuncture.
- Co-operation in the implementation of the economic and social development project of the Zona de la Mata (PRODEMATA), mainly so as to seek appropriate solutions for carrying out the targets established for the numerous specific activities 2/.
 - Preparation of a system of state accounts.
- Preparation and organization of a course on theoretical and technical aspects of regional-state planning in the national context.
- Lastly, the state government signed a new contract for a further three years with ILPES in December 1979.

(ii) State of Pernambuco

In the State of Pernambuco ILPES has taken part in two different experiences. Firstly, in the metropolitan region of Recife it collaborated in urban planning so as to direct future activities in this connexion. Experience of this topic was necessary in order to know how the problems of general and regional planning, mainly in decision-making, affect the urban area and the necessary requirements for planning urban space taking into consideration these general and regional aspects. Covering all the State, ILPES advised the Pernambuc Development Institute on extending its knowledge of development problems and on preparing an economic and social long-term development strategy in order to overcome these problems.

The technical co-operation of ILPES in the above two fields may be summed up as follows:

^{1/ &}quot;Regional" is taken here to mean "state".

^{2/} This project is financed by the World Bank and the State of Minas Gerais has signed an agreement with ILPES to provide technical assistance for its implementation.

Metropolitan Region of Recife

In accordance with the terms of the Agreement signed between ILPES and the Foundation for the Development of the Metropolitan Region of Recife (RME) - FICEM - to collaborate in the definition of instruments for the implementation of the Integrated Development Plan (PDI), advisory services were begun in March 1977 and concluded in July 1978.

Technical co-operation covered the following areas and the work programme described below was implemented:

Areas

Operational definition of strategies;

Promotion of industrial development;

Identification of institutional structures suited to the provision of services of metropolitan interest;

Conception and operation of control methods and instruments, and stimuli and orientation of metropolitan development; and

Preparation of normative instruments.

Work Programme

ILPES has centred its action mainly on the following points:

Metropolitan planning;

Strengthening of the economic base of the Metropolitan Region of Recife:

Political and institutional aspects:

Normative instruments;

Training of local technical staff; and

Specific advisory services.

Economic and social development strategy of the State of Pernambuco

The Agreement with the State of Pernambuco to provide advisory services for its Development Institute (CONDEPE), was initiated in January 1978 and lasted until February 1979. Its objective was the preparation of a diagnosis and a development strategy in keeping with long-term state objectives and the design of national policies moulded on the strategy of the Federal Government. The Institute participated in:

- the diagnosis of the Pernambucan economy in its main sectors, with stress on the application of public sector policies and the financial market. Analysis of the impact of state economic growth on employment and labour wages and salaries.
- the estimate of state accounts and introduction of a methodology of calculation for the most important sectors of the economy.
- the ordering and selection of the most appropriate statistical series and research methods in order to establish a state statistical system.

(iii) State of Rio Grande do Norte

The Planning Secretariat (SEPLAN) of the State of Rio Grande do Norte, Brazil, and the Institute signed a Technical Co-operation Convention by means of which the Institute undertook to:

- Analyse and appraise the economic and social development of the State in recent years;
- Study development prospects for the State and Government action for the period 1979-1983; and
- Define proposals for economic and social policy guidelines for the forthcoming period 1979-1983.

In carrying out the terms of the Convention, four missions have provided technical assistance in updating the 1974 diagnosis, in appraising the action taken by the Government from 1974 to 1978 and in preparing proposals for economic and social policy guidelines to be submitted to the next Government.

Colombia

The Institute continued the contacts initiated with the Government of Colombia to provide technical co-operation in general planning and in particular to bring to this country the experience obtained in state planning in Brazil, in the sense of linking the planning of the departments and regions to central planning.

As a result of these conversations, ILPES - together with the CEPAL Office in Bogotá, co-operated with the Administrative Planning Department and the Office of the Mayor of Cali in 1979 in introducing programme budgeting in the Municipality of Cali and in the preparation of a technical co-operation project on municipal planning, programme budgets and municipal finances.

(c) Co-operation with other countries

Bearing in mind the priorities and requests of the governments and the basic guidelines contained in the work programme of the Institute, co-operation was provided to the following countries: Chile, Ecuador, Guatemala, Nicaragua, Panama, Peru and Venezuela.

Chile

In 1979 advisory services were provided to the UNDP office so as to appraise the implementation of the country's Technical Co-operation Programme. In order to carry out this task a complete appraisal methodology was designed.

According to the Office of the Resident Representative of UNDP, a preliminary mission was carried out to assist the Municipality of Santiago in urban renovation.

Ecuador

The National Economic Planning and Co-ordination Board, JUNAPLA, selected ILPES to provide technical co-operation and carry out the work contained in the ATN/SF-1595-EC Convention between the Government of the Republic of Ecuador and the Inter-American Development Bank (IDB).

In implementing the Convention the Institute co-operated with the National Economic Planning and Co-ordination Board (later the National Development Council) in defining the guidelines for a development strategy

for Ecuador which the Government will use as a basis for the preparation for the 1980-1984 Development Plan.

The Institute also collaborated in the preparation of the 1980-1984 National Development Plan and the formulation of the Act on the Structuring of the National Development Council (CONADI) and in the definition of economic policies to be taken as a starting point for the implementation of the Plan.

Guatemala

The work carried out in collaboration with the Central Planning Agency of Guatemala and with the Project GUA/78/009 of the United Nations Department of Technical Co-operation for Development (DTCD/UNO) consisted of the preparation of a diagnosis of social development in Guatemala which will serve as the basis for the design of a long-term social development strategy.

Nicaragua

ILPES collaborated with the National Reconstruction Government of Nicaragua in work connected with the formulation of the Plan for the Reactivation of National Economy for the sectors of production. The Institute carried out this task in co-ordination with the CEPAL Office in Mexico and with United Nations experts who are advising the Government in different fields of the country's economy.

Panama

Jointly with the CEPAL Office, Mexico, the Institute advised the Ministry of Planning and the Canal Authority on the presentation and discussion of the Master Plan for the use of land and the proposed Transport Master Plan, particularly in connexion with the reincorporation of the Canal Zone in Panama.

Peru

ILPES collaborated in 1979 with the National Planning Institute and with the Multisectoral Commission of the National Plan for the Management of Water Resources in the formulation of the prospective model (year 2005) for territorial organization.

Venezuela

In 1979, the Government of Venezuela, represented by CORDIPLAN, signed a Technical Assistance Agreement (Project VEN/79/003) with UNDP appointing DTCD/CEPAL/ILPES as executing agencies. The main objective of the project was to contribute to the formulation of guidelines for the economic and social development strategy of Venezuela for the 1980s. The project also collaborated in the formulation of a co-ordinated group of social policies aimed at overcoming the situations of critical poverty which still affect sectors of the population. For the purposes of implementing the project a mission with staff from CEPAL, ILPES, CELADE, PREALC and the Project on Critical Poverty was organized between September and December 1980. Consultants were also recruited for specific topics.

At the end of 1978, the Venezuelan Government signed a Project with UNDP for the conservation of the environment, territorial management and the appropriate planning of human settlements. In the context of this project a UNEP-CEPAL-ILPES-UNESCO interagency mission was carried out for the purpose of advising the Ministry of the Environment and Renewable Natural Resources in:

- the formulation of the First National Plan for the Conservation, Defence and Improvement of the Environment;
- the preparation of an Annual Work Plan for the Ministry for 1979 in research, policies and training.

In this regard CEPAL-ILPES advisory services referred to the relations between the environment and socio-economic space, the introduction of the spatial aspects of development and the activities to be promoted as regards territorial management.

3. Other activities stemming from advisory experience

(a) Interinstitutional co-operation

It is important to stress the interinstitutional collaboration between CLADES_ILPES, the Division of Operations of CEPAL, the Programme Office of CEPAL and the CELADE_DOCPAL Project in the preparation of a project to set up an information network for planning in Latin America.

In this activity the Institute worked with CLADES and staff from IDRC (International Development Research Center of Canada).

(b) Transfer of experience

Also of importance in the interinstitutional field is the participation of the Advisory Division in training activities. This fulfils the objective of transmitting the most recent planning experiences directly acquired by ILPES through its advisory services to the countries to the professionals trained in the Institute's courses.

TRAINING ACTIVITIES CARRIED OUT DURING THE PERIOD 1978-1979

Introduction

The Training Programme of the Latin American Institute for Economic and Social Planning (ILPES), pursuant to the mandates of the governments, carried out a group of activities with the purpose of reinforcing the teaching of planning in the region, and also collaborated with the national training centres and the higher education academic centres devoted to this subject.

Integrated teaching, research and dissemination work was carried out in this regard as a result of which close collaboration was established between the specialists of the Training, Research, Advisory and Co-operation among Planning Bodies Programmes and the technicians of the national training centres and the national planning systems.

In the plan of activities programmed, the setting up of a teaching and research workshop in planning was considered with the aim of systematizing experience and existing knowledge of the subject; all of this was intended to strengthen the training and specialization of technicians working in activities linked to planning in different countries of the region.

In accordance with the above, the training activities took place through courses, seminars and publications.

The courses corresponded to systematic and intensive forms of teaching, and were of two types:

- (a) International: for participants from all Latin American countries.
- (b) National: for the intensive training of technicians from a single country.

The seminars were aimed at the discussion and dissemination of new topics of interest which concern the countries of the region, and were attended by technicians with high-level responsibilities in their respective national planning systems. These seminars were also linked to project activities on technical co-operation among developing countries and among ministries and planning bodies.

Lastly, the publications resulting from the documents, class notes and specific studies prepared for the courses and seminars were increased.

In the period 1978-1979 corresponding to Phase V of the ILPES Project, the Institute's Training Programme held 12 courses in which 340 professionals from the different countries of the region took part.

Of these, three were international courses held at the Headquarters of ILPES in Santiago, Chile, and corresponded to the areas of general planning and economic policy and regional planning. In 1978 the Basic Course on Planning and Economic Policy, with specializations in global planning and agricultural planning, and the Ninth Regional Development Planning Course were held. In 1979, the Central Planning Course with specializations in general planning and economic policy and in regional planning was held.

These courses were attended by 51 participants in 1978 and 45 in 1979, from different bodies connected with planning activities in 12 and 14 countries of the region respectively.

In 1978 and 1979 two seminar courses were held at the headquarters of the Institute in connexion with environmental problems. These were the Seminar Course on the environmental dimension in development policies and plans and the Seminar Course on the integration of the environmental dimension into methods for project formulation and appraisal respectively. Both courses were attended by a total of 41 professionals from 14 countries of the region.

Also during 1979 the First Seminar Course on Social Planning was held at the headquarters of ILPES, with the participation of 25 professionals from 9 Latin American countries.

As regards the courses held outside the headquarters of ILPES during the period, there were six of these on subjects involving planning and economic policy, regional planning, short-term planning and economic policy and social planning.

The countries in which they were held were Guatemala (1978 and 1979), Honduras, Panama and Venezuela.

These courses were attended by 178 professionals from different national bodies connected with the activity which was the topic of the respective course.

The teaching staff on these courses came from CEPAL, ILPES, and other international organizations, and from universities and academic centres in Latin America with which the Institute has close links.

Among the aspects worth stressing is the initiation in the period under discussion of the Seminar Courses on the problems of the environment and development, the Social Planning Courses and the Short-term Planning and Economic Policy Courses. Mention should also be made of the preparation of a new type of regional course for geographically small countries, held both in Honduras and in Panama.

Mention should also be made of the efforts made in developing complex econometric models and didactic exercises on the three cases of Guatemala, Colombia and Chile, with the object of stressing the learning of planning techniques and models in the Central Course, 1979, in the specialization in General Planning.

As regards the joint activities carried out with national training centres, mention should be made of the holding of courses with CECADE of Mexico and CENDEC of Brazil with the participation of Programme specialists in the preparation of programmes and teaching of subjects. Mention may also be made here of the teaching support given to UNIANDES of Colombia, CEC of Rehovot, Israel, and the National Planning Institute of Peru.

I. COURSES HELD AT THE HEADQUARTERS OF ILPES

Six international courses were held in Santiago, Chile, headquarters of ILPES.

1. Basic Course on Planning and Economic Policy

This course was organized by ILPES from 29 May to 8 December 1978, (28 weeks) with the collaboration of CEPAL and teaching support from other international and national academic centres.

The course was structured on the basis of a common section of 240 class hours and two specialized sections of 300 hours. The common section was intended to provide a basic knowledge of mathematics, statistics, social accounting, economic analysis and development theory. The specialization in global planning was aimed at an intensive study of the topics of planning in economic policy, and at providing elements for the analysis of sectoral and regional planning and pre-investment and projects. Eighteen professionals took part in this section, mainly economists, from 12 Latin American countries, where they are engaged in planning-linked work in various bodies and institutions. The second specialization concerned planning and agricultural development and dealt with such subjects as methods of analysis, diagnoses and objectives, strategies and policies of the agricultural sector and regional agricultural planning. Eleven professionals took part in this section (mainly agronomists and economists), from bodies and institutions connected with the agricultural sector in ten Latin American countries. The Institute received collaboration from FAO in the specialization in agricultural planning.

2. Central Planning Course

This course organized jointly with CEPAL gave specializations in: general planning and economic policy and regional planning.

The specialization in general planning and economic policy lasted for 30 weeks, divided into 16 weeks of a common section and 14 weeks of specialization. It took place between 23 April and 16 November 1979, with 23 participants, from Argentina (1), Bolivia (4), Brazil (3), Ecuador (3),

Guatemala (3), Haiti (1), Honduras (2), Peru (3), Paraguay (1), Dominican Republic (1) and Venezuela (1).

This specialized area was structured on the basis of a common section of 300 class hours and the specialization section of 260 hours. The common section was aimed at providing basic knowledge of social accounting, statistical and mathematical analysis, economic analysis (micro and macro), economic development, social aspects of development, international economic relations, theory and methods of economic policy, theory of planning and development strategies, preparation and appraisal of projects and public sector. The specialization section was aimed at an intensive knowledge of techniques and planning models, statistical methods, instruments of economic policy, regional planning, agricultural planning and industrial planning.

ILPES, CEPAL and the Institute of Social Studies (ISS) of the Netherlands participated jointly in the specialization in regional planning which lasted for 30 weeks, with a common section of 16 and a specialization section of 14 weeks. There were 22 participants from: Argentina (2), Bolivia (3), Brazil (3), Chile (2), Colombia (2), Costa Rica (1), Ecuador (1), Haiti (1), Honduras (1), Mexico (1), Panama (2), Paraguay (1), Peru (1) and the Dominican Republic (1).

The common section of 300 hours was aimed at providing a basic knowledge of social accounting, statistical and mathematical analysis, economic analysis (micro and macro), economic development, social aspects of development, international economic relations, theory and method of economic policy, theory of planning and development strategies, preparation and appraisal of projects and public sector. The specialized section of 260 hours was aimed at going more deeply into the topics of regional growth theory, theory and methods of regional planning, administration and financing of regional plans, regional analysis techniques, analysis and policies for the organization of urban space, analysis and policies for the organization of rural space and integrated regional development programmes.

3. Ninth Regional Development and Planning Course

This course was organized by TLPES in collaboration with CEPAL and with teaching support from the Institute of Social Studies of The Hague (Netherlands) and the Land Settlement Studies Centre of Rehovot, Israel.

The course, which lasted 28 weeks, began on 29 May and culminated on 8 December 1978.

Part one of the course, aimed at bringing the prior knowledge of the participants up to the same level in statistical mathematics, economics, social accounting and development, was held jointly with the Basic Course, mentioned above.

Part two of the course was aimed at describing the analytical aspects of regional development, while a third part dealt with different methodologies and practices in the organization of space.

This course was attended by 22 professionals from 12 Latin American countries; the participation of economists, agronomists and engineers was particularly marked. A total of 500 class hours were completed in the course.

4. Seminar Course on the Environmental Dimension in Development Policies and Plans

This course, which had the characteristics of a Seminar, was organized by ILPES jointly with CIFCA and with the collaboration of CEPAL, UNDP and other United Nations bodies.

The Seminar-Course lasted for 5 weeks and was held from 21 August to 29 September 1978.

It was attended by 19 professionals from various bodies and institutions in 12 Latin American countries. The professional training of these participants was diverse: engineers, agronomists, biologists, economists, sociologists, geographers, architects, etc.

During the Seminar-Course, the subjects dealts with included the main aspects of the environmental dimension: the development process in Latin America; ecological systems; planning, strategies, styles of development and environmental management; techniques for the appraisal of the environmental impact. A total of 100 hours of classes were taught.

5. Seminar course on the integration of the environmental dimension in methods of project formulation and appraisal

Organized by ILPES and CIFCA with the collaboration of CEPAL and UNEP, it lasted for 2 weeks from 22 October to 2 November 1979.

It was attended by 22 participants from: Bolivia (1), Brazil (3), Chile (6), Colombia (1), Ecuador (1), Haiti (1), Honduras (1), Mexico (1), Panama (1), Paraguay (1), Peru (1), Dominican Republic (1), Uruguay (1) and Venezuela (2).

The main subjects taught were: links between planning, projects and environment; methods of project appraisal, experiences: metropolitan area of Santiago, Salto Grande Project, consultations.

6. First Seminar Course on Social Planning

Organized jointly by ILPES and UNICEF, with the collaboration of CEPAL, it lasted for 6 weeks, from 5 March to 12 April 1979. It was attended by 25 participants from: Argentina (1), Chile (5), Costa Rica (3), Guatemala (3), Mexico (1), Panama (2), Puerto Rico (1), Uruguay (5) and Venezuela (4).

The main subjects taught were: Economic development, sociology of development; planning in Latin America; theory of social planning; methodology and techniques in social planning; regional social planning; planning of social sectors, preinvestment and social projects; social policies; administration of social programmes.

II. ORGANIZATION AND HOLDING OF NATIONAL COURSES

1. First Course on Planning and Economic Policy, Guatemala, 1978

The first course was organized jointly by ILPES and the General Secretariat of the National Economic Planning Council of Guatemala with collaboration from the Institute for Economic and Social Research of the Universidad de San Carlos and the Banco de Guatemala.

The course lasted for 3 months and began on 9 September, culminating on 1 December 1978. It contained an introductory section and two sections of optional specialization: general planning and regional planning.

In the first part, the introductory section, the subjects taught to bring the participants up to the same level were quantitative methods, economic analysis, economic and social development and accounting systems. In the section of specialization in general planning the subjects taught were planning theory and techniques, economic policy theory and processes, planning in the agricultural and industrial sectors, instruments of economic policy and preinvestment and projects. Nine professionals from different bodies and institutions took part in this section, the great majority of whom were economists.

In the regional specialization section questions of regional growth, instruments of analysis and regional planning were dealt with, as well as some practical subjects relating to the planning of urban systems, rural space, industrial planning at the regional level and regional planning projects.

Ten professionals took part in this section of whom the great majority were economists and engineers.

Each specialization section totaled 160 class hours. The Introductory Section amounted to 100 class hours.

2. Second Course on Planning and Economic Policy, Guatemala, 1979

This second course was held jointly by TLPES and the General Secretariat for the National Economic Planning Council of Guatemala with the collaboration of the National Institute of Administration for Development (INAD), the Banco de Guatemala and UNDP.

The course lasted for 15 weeks and took place from 23 July to 2 November 1979. It consisted of an introductory cycle, three specializations (global, industrial and agricultural) and a final cycle.

The introductory cycle of 140 hours was aimed at bringing standards up to the same level and included such subjects as mathematical and statistical analysis, economic analysis, social accounting, economic and social development, theory of planning and theory and process of economic policy.

Each of the specializations had a duration of 100 hours. The global specialization included subjects on planning techniques and instruments of economic policy (internal and external). The agricultural specialization covered the theory and planning of agricultural development, methods of analysis and agricultural diagnoses, strategy, agricultural development plans and programmes and agricultural policy. The industrial specialization dealt with topics of the theory and planning of industrial development, methods of analysis and industrial diagnoses, strategies, plans and programmes for industrial development and industrial policy. The final cycle was devoted to preinvestment and projects, development problems and planning in Guatemala.

This course was attended by 38 professionals distributed as follows: 25 economists, 4 administrators of enterprises, 4 engineering agronomists, 2 industrial engineers, 1 lawyer, 1 architect, 1 engineer. Their distribution according to institutions of origin was as follows: planning offices 8; central banks 5, ministries 4, universities 5, other institutions 16.

3. Regional Development Planning Course, Honduras 1979

This course was carried out jointly by ILPES and the Technical Secretariat of the Higher Economic Planning Council and was sponsored by UNDP.

The course lasted for 15 weeks and was held from 20 August to 30 November 1979. It has an introductory section, a planning section, an instrumental section and a final practical exercise.

The introductory section of 80 hours included subjects such as economic analysis, social accounting, economic development and economic development of Honduras. The planning section, of 110 hours, included such subjects as the theory of planning, theory of regional growth, regional planning, administration and financing of regional plans and planning of rural space. The instrumental section, of 70 hours, covered instruments and techniques of regional analysis and the regional investment programming.

This course was attended by 37 professionals distributed as follows: 22 economists, 6 engineering agronomists, 2 public administrators, 2 social workers, 1 international relations graduate, 1 sociologist, 1 civil engineer, 1 teaching graduate and 1 architect. Distribution according

to institutions of origin was as follows: planning offices 14, ministries 6, universities 2 and other institutions 15.

4. Regional Planning Course, Panama 1979

The course was organized by ILPES, the Ministry of Planning and Economic Policy of Panama and the UNDP Project on Planning and Programming of Regional Development (PAN/78/006). It lasted for 12 weeks and took place from 7 May to 27 July 1979.

This course consisted of an introductory section, a section on planning and an instrumental section of 80 hours each.

The introductory section, to bring standards up to the same level, covered such subjects as economic analysis, social accounting, economic development and economic development of Panama and the Canal Zone.

The planning section included theory of planning, planning in small countries, theories of regional growth, regional planning and administration and financing of regional plans.

The instrumental section dealt with topics such as techniques of regional analysis, regional policies, regional investment programming and regional planning in Panama.

This course was attended by 27 professionals distributed as follows: 14 economists, 6 architects, 2 engineering agronomists, 1 public administrator, 1 social welfare graduate, 1 general science graduate and 1 civil engineer. According to the institutions of origin their distribution was as follows: planning offices 3, ministries 7, universities 3, central planning offices 4, other institutions 10.

5. Short-term Planning and Economic Policy Course, Venezuela, 1979

This Course was held jointly by TLPES and CORDIPLAN from 8 October to 7 December 1979 (9 weeks). It covered the following subjects: social accounting, theory and processes of economic policy, short-term macroeconomic models, techniques of conjunctural analysis, macroeconomic short-term planning, public sector programming, employment and incomes policies, internal and external financing and bringing into line of short-term policies.

It was attended by 27 professionals distributed as follows: 22 economists, 2 commercial administrators, 1 town-planner, 1 statistician and 1 architect. According to institutions of origin they were distributed as follows: planning offices 3, ministries 7, universities 3, central planning offices 4, other institutions 10.

6. Social Planning Course, Venezuela, 1979

The Social Planning Course was organized by TLPES together with CORDIPLAN. It lasted for 8 weeks and was held from 15 October to 7 December 1979.

During this course the following subjects were covered: economic development, sociology of development, theory of social planning, regional aspects of social planning, social research statistics and techniques, social planning techniques and methods, preinvestment and social projects, and social policy of the Venezuelan State.

It was attended by 30 professionals, of whom 21 were sociologists, 2 economists, 2 psychologists, 2 social workers, 1 statistician, 1 graduate in education and 1 history graduate. According to the institutions of origin their distribution was as follows: planning offices 3, ministries 13, universities 3, and other institutions 11.

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III. SUPPORTING ACTIVITIES FOR NATIONAL TRAINING PROGRAMMES AND/OR CENTRES

1. Teaching support for the Fourth National Development Planning Course, Brasilia, 1978

During 1978, the Training Centre for Economic Development (CENDEC) gave the Fourth Economic Development Planning Course, sponsored by ILPES. This course lasted for 25 weeks and was attended by 32 Brazilian professionals, mainly economists, engineers and administrators. ILPES contributed 2.5 man/months to the organization of this course.

2. Teaching support for the Fourth Regional Development Planning Course, Brasilia, 1979

In 1979, the Training Centre for Economic Development (CENDEC) gave the Fourth Regional Development Planning Course, sponsored by ILPES. This course lasted for 25 weeks, took place between 18 June and 7 December and was attended by 35 Brazilian professionals.

The Course covered the following topics: development problems; planning techniques; theories of regional growth; instruments of regional analysis; administration and finance; regional planning; organization of space. ILPES contributed 3.25 man/months to the organization of this course.

3. Teaching exchange with CECADE, Mexico

The Development Training Centre of Mexico (CECADE) held a Basic Course in Programming and Economic Policy in 1978 with the collaboration of ILPES.

This course lasted for 26 weeks and was attended by 27 Mexican professionals.

The course was structured on the basis of two sections of common subjects for all the participants: Basic training and economic programming and policy: and two sections of optional specialization: national economic policy and regional economic policy.

ILPES contributed a total of 0.5 man/months to the organization of this course.

As a form of collaboration in the training activities of CECADE, during 1978 three young members of the teaching staff of this centre took part in the ILPES courses in Santiago, Chile. In CECADE they teach development, economic policy and project appraisal. Their presence in the ILPES courses covered the time taken up by these subjects in the Basic Course taught in Santiago. The work done included attendance at classes, collection of bibliographical data and collaboration in carrying out the practical exercises.

During 1979, the Institute collaborated in the training activities of CECADE through three courses:

(a) Basic Course in Programming and Economic Policy

This course lasted for 25 weeks and was held from 18 June to 7 December 1979. The following subjects were taught: regional planning, instruments of regional analysis; monetary policy and programming; industrial development; sociology of development; and rural development policy. The teaching contribution of ILPES was 3 man/months.

(b) Course on industrial planning

This course received a teaching contribution of 0.5 man/months from ILPES in aspects of small-scale industry.

(c) Agricultural Development Programming Course

The Institute was responsible for the topics: the investment process and project formulation and appraisal, for a total of 0.5 man/months.

4. Teaching support to UNIANDES (ISS). Colombia

The Institute collaborated with the Universidad de los Andes, Colombia, for a total of 0.25 man/months in aspects of the process of spatial concentration in Latin America.

5. Teaching support to CEC - Rehovot (Israel)

The Land Settlement Studies Centre in Rehovot, Israel, received teaching support from ILPES on the economy and regional planning. It lasted for 0.5 man/months during the Course on Integral Social Development Planning.

6. Teaching support on the National Planning Institute (INAPLAN), Peru

During 1979 the Institute provided 1 man/months of teaching support to INAPLAN in sectoral planning.

7. Support for agricultural training in Mexico

Under the Agreement signed between the Ministry of Agriculture and Water Resources of Mexico and CEPAL and ILPES, the Institute took part in the organization of work to establish a training programme in agricultural development and in the holding of the first two courses on agricultural development planning. Nearly 80 students took part in the two courses held in 1979. A staff member of ILPES acted as co-ordinator of these courses.

These activities took place in close co-ordination with CECADE.

- IV. COLLABORATION AGREEMENTS WITH ACADEMIC CENTRES AND WITH OTHER UNITED NATIONS BODIES
- 1. Academic collaboration agreement with the Institute of Social Studies (ISS) (of The Hague) (Netherlands) and the Joint ISS_UNIANDES Programme

During 1978 the agreement to strengthen teaching and research and regional development planning was pursued in the form of academic collaboration and exchange with ISS and the Joint ISS_UNIANDES Programme.

This agreement permitted a teaching contribution for ILPES from ISS of 1.25 man/months. ILPES contributed a total of 0.5 man/months in teaching time to ISS.

2. Academic collaboration agreement in the Land Settlement Studies Centre (CEC) of Rehovot (Israel)

During 1978, this collaboration agreement took the form of an exchange of lectures on subjects concerning the planning or rural regional development.

CEC contributed a total of 0.75 man/months in teaching support to ILPES in 1978. ILPES contributed a total of 1.50 man/months in teaching support to CEC.

3. Collaboration agreement with FAO

During 1978 and 1979 a joint programme for the teaching of agricultural planning in Latin America was prepared with FAO and with support from UNDP.

This programme is intended to last for four years as from 1980, and to be implemented with contribution from ILPES, FAO, and UNDP. The preparation of this project required a preparatory mission including visits to twelve countries of the region. The mission prepared a report on the situation of the teaching of agricultural planning in the countries visited.

V. PREPARATION OF RESEARCH WORK

During 1978 work was done on the preparation of a research project on regional planning for small countries. This project which was to begin in March 1979 will have an approximate duration of twelve months and aims at examining and reviewing the concepts, models and instruments used in regional planning in geographically small countries, so as to appraise their efficiency and propose action policies.

The bases have also been laid for implementing a research project on the state of planning in Latin America.

VI. PARTICIPATION IN SEMINARS

1. Internal Academic Seminar

During 1978, the ILPES Training Programme was responsible for organizing the Internal Academic Seminar of the CEPAL system with the participation of staff from CEPAL, ILPES and CELADE. The Seminar was held in six sessions at the headquarters of ILPES in Santiago.

2. Seminar of the Latin American Demographic Centre (CELADE)

In 1978 CELADE held an international Seminar on the spatial redistribution of the population. This Seminar was attended by the ILPES Training Programme which presented a study by Carlos de Mattos on some consequences of urbanization and spatial concentration in Latin America. Another programme official acted as commentator for this Seminar.

3. Meeting on National Regional Development Strategies

The Training Programme, with the collaboration of the Programme of Cooperation among Planning Bodies, took part in 1979 in organizing a meeting on National Regional Development Strategies. The material on this meeting is contained in the section of Co-operation among Planning Bodies.

4. Seminar on Training in Public Sector Planning

With the collaboration of the Programme of Co-operation among Planning Bodies, a seminar was held in Santiago on training in public sector planning with the object of studying the reintroduction of the specialization in the ILPES courses and setting up a system for the exchange of information on the subject. The seminar lasted for 3 days, from 13 - 15 August 1979 and was attended by the Director of the CEPAL Office in Buenos Aires, the Director of CENDEC, Brazil, CEPAL staff members and ILPES directors and staff.

5. Meeting of Leading Officials of National Training Centres

The Training Programme with the collaboration of the Programme of Cooperation among Planning Bodies, took part in organizing a meeting of the leading officials of national training centres which was held in Santiago from 19 - 21 November 1979. This meeting, which was attended by the Directors of CENDEC, Brazil, and CECADE, Mexico, culminated in the drawing up of a document on intended collaboration between national training centres and ILPES. This document mentions the interest of the participants in carrying out joint activities in areas of common interest. These include particularly the holding of courses, the exchange of lecturers, the organization of short visits as part of the stage system, the holding of teaching seminars and the setting up of an informal co-operation network among the various bodies concerned with training activities. Lastly, it was agreed to invite other national centres to sign these agreements in the course of 1980.

VII. TECHNICAL ASSISTANCE ACTIVITY

During 1978 the ILPES Training Programme took part in technical assistance activities to various countries of the region. These activities were the following:

1. Co-participation in the study of the financing of higher education in Costa Rica

The objective of this activity was to prepare an analysis and make proposals as regards the system of financing higher education. Various working missions to Costa Rica were organized for this purpose. The work, performed jointly with other ILPES programmes, led to the preparation of a report which was submitted to the government concerned and to IDB, which participated in financing the study, for their consideration.

2. Joint ILPES_UNDP_UNO Mission

As a result of this mission, carried out at the request of the Government in August 1978, a technical assistance programme was designed for the Bolivian planning system, involving training and advisory activities.

3. Technical assistance mission to the Government of Bolivia

The objective of this mission, requested by the Government of Bolivia in September 1978, through UNDP, was to provide advisory services in short-term economic policy.

VIII. PROJECT FOR TRAINING IN PLANNING, PROGRAMMING AND AGRICULTURAL PROJECTS (PROCADES)

This is a joint programme in the field of training for agricultural development with the participation of the United Nations Food and Agriculture Organization (FAO), CEPAL/ILPES and the United Nations Development Programme (UNDP).

Its objective is to collaborate with the governments in the training of agricultural public sector personnel in the field of planning and projects, through courses and support to national training centres. Preparatory work has been done which will enable the project to operate as from May 1980.

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PROGRAMME OF CO-OPERATION AMONG PLANNING BODIES

1. General background

This Programme was set up in 1977 pursuant to the recommendations of the Conference of Ministers and Heads of Planning of Latin America held in Caracas, Venezuela, in April 1977 and to the resolutions of the Economic Commission of Latin America, particularly resolutions 351 (XVI) and 371 (XVII). At these meetings the establishment of the System of Co-ordination and Co-operation among Planning Bodies was approved and supported and ILPES was assigned the task of Technical Secretariat 1/.

In carrying out its new functions ILPES has supported the governments in setting up machinery for the exchange of information and experience, in the creation of the Information System for Co-operation in Planning, in the design of horizontal co-operation machinery, in the organization of the Conferences of Ministers and Heads of Planning and other technical meetings on aspects of planning.

It has also co-ordinated the participation of the officials and technicians of the planning bodies in the activities of ILPES and has strengthened the publications programme.

2. Co-operation activities carried out during the period 1978-1979

The Programme of Co-operation among Planning Bodies carried out the following activities during the period covered by Phase V.

(a) Machinery for the exchange of information and experience

The list of planning bodies in the region and their officials has been kept up to date and disseminated and support has been given them in the exchange of information and basic documents.

(b) System of Information for Co-operation in Planning

This system was set up at the Second Conference of Ministers and Heads of Planning, held in Lima, Peru. Its basic aim is to obtain, process

^{1/} See the document: ILPES and Co-operation in Planning (INST/177).

and disseminate information produced by the planning offices in order to promote co-operation and mutual knowledge. This is an endeavour to strengthen the planning process in the region by acting in the specific area of information.

The bases for the organization and operation of the System were established at a meeting of planning and information technicians organized by ILPES and CLADES and held at the headquarters of CEPAL/ILPES in June 1979.

This project is the joint responsibility of CLADES and ILPES and is receiving support from CELADE/DOCPAL.

The inception and implementation of the System has been possible thanks to financial and technical support from the International Development Research Center (IDRC) of Canada. Financial co-operation has also been received from the Government of the Netherlands.

According to the programme, in 1979 the basic steps were taken for designing the System. As a result of joint work with the governments 1/the bases were laid for its operation and an experimental issue of PLANINDEX was prepared, consisting of a bibliography of planning documents, constituting an example of what the System's regular publication will be; the preliminary version of the Sintesis de Planes de Desarrollo was also prepared.

The System will collect, process and disseminate information on:

- Documents prepared by the national planning systems as part of their permanent activities:
- Documents produced by other bodies which normally supply the planning system with information;
- Documents specially prepared by the planning bodies for the exchange of experience;
- Documents prepared by international organizations in connexion with development planning in countries of the region;

^{1/} See Information System for Planning in Latin America and the Caribbean (E/CEPAL/CLADES/G.2) and Sintesis de Planes de Desarrollo.

- Information on specific experiences which can be used to solve similar problems in other countries of the region;
 - Planning methodologies:
 - Legal bases and organization of planning;
 - Human resources specializing in the different areas of planning.

(c) Horizontal co-operation

In this area activities have been co-ordinated between planning bodies in the Dominican Republic, Chile, Brazil, Bolivia and Costa Rica. Joint work continued with CEPAL and UNDP and with collaboration from the National Planning Institute of Peru in setting up a permanent system for horizontal co-operation in planning.

In designing the system, account has been taken of the recommendations of the World Meeting on Horizontal Co-operation, held in Buenos Aires, and the need is also beeing considered of inventories of the technical capabilities of the planning bodies for providing co-operation and of the actual needs for co-operation, and for appropriate machinery for managing supply and demand and appraising the results of the activities carried out. It is also expected to set up a horizontal co-operation fund to expedite activities as much as possible.

(d) Support for the holding of technical co-operation meetings

Pursuant to the mandates of the Lima Conference, and to CEPAL*s resolutions, the Institute supported the holding of the following meetings:

(i) Second Conference of Ministers and Heads of Planning of Latin America and the Caribbean and Meeting of Planning Technicians

The Programme co-operated with the governments in preparing the agenda for the meeting, in participation with the National Planning Institute of Peru in the substantive and operational aspects of the Conference and in the work of the Technical Secretariat of the Meeting.

The Second Conference held in Lima, Peru from 15-18 November 1978, was organized jointly by the National Planning Institute of Peru, and the Latin American Institute for Economic and Social Planning.

The Conference consisted of a Meeting of Planning Technicians held on 15 and 16 November and covered the activities carried out by ILPES and its future programmes, and a review of national planning experiences in Latin America — and a meeting of Ministers and Heads of Planning on 17 and 18 November which analysed the following topics: planning and the international economic conjuncture; integration into planning of social aspects and linking of long— medium— and short—term plans.

On the ocassion of this meeting and pursuant to resolution 371 (XVII), adopted by CEPAL at its seventeenth session, the Ministers and Heads of Planning were constituted as the Technical Committee of ILPES and agreed on the basic guidelines of the work programme of this institution.

Both the Conference and the Technical Committee approved recommendations and resolutions for strengthening the System of Coordination and Co-operation among Planning Bodies.

(ii) Meeting of Planning Officials in the Caribbean

This meeting was held pursuant to the agreements of the Caribbean Development and Co-operation Committee, CEPAL resolutions, and the recommendations of the Second Conference of Ministers and Heads of Planning.

It took place in Havana, Cuba from 25 - 31 January 1979, organized jointly by the CEPAL Office for the Caribbean, and ILPES 1/ and its main purpose was to lay the bases for co-operation and planning in the Caribbean.

The programme of the meeting included statements by the countries on their experiences in planning and analyses of documents on the following topics: development planning in small economies; planning in the subregional agricultural sector; planning in transport; planning of energy resources in the Caribbean; planning of technology in developing countries; matters concerning environmental management; communication in development planning; the role of mass communication in development planning in the Caribbean, a model for communication.

See the Report of the First Meeting of Planning Officials in the Caribbean, E/CEPAL/CDCC/49/Rev. 3 and the publication by ILPES on the documents presented at the meeting.

The following points were also dealt with: the scope of industrial planning in the subregion; the co-ordination of planning activities in the subregion; the training of planning personnel in the subregion; United Nations co-operation in the Caribbean Community (CARICOM) in development planning, and the institutionalization of meetings on planning in the Caribbean.

In the context of the meeting a round table took place on the problems of the Latin American and Caribbean economy, thus providing a more general framework on planning experiences and prospects.

The meeting adopted recommendations aimed at strengthening subregional and regional co-operation in planning 1/.

(iii) Seventh Inter-American Meeting on the Budget, Buenos Aires, 1978

The Programme presented a study on experiences and prospects of programme budgets and will co-operate in the implementation of the recommendations with the Office of the Director of the Budget of Argentina, OAS, the Central American Institute for Public Administration and the Inter-American Association for the Public Budget (ASIP).

(iv) Latin American Meeting on development planning and science and technology

In order to make progress in the studies on science and technology to be presented at the Third Conference of Ministers and Heads of Planning, the Institute, in conjunction with CEPAL and the Colegio de México and in close collaboration with UNESCO, organized this meeting held in Mexico City from 24 - 26 May 1979 2/, with the participation of planners, government officials, specialists in technological development, scientists and technical staff of international bodies.

See the Recommendations of the meeting in Chapter VI of the Report, E/CEPAL/CDCC/49/Rev. 3 and the ILPES publication on the documents presented at the meeting.

^{2/} See Notas sobre Ciencia y Tecnología y Planificación del Desarrollo (Santiago, INST/108, May 1979) and Informe resumido del Encuentro Latinoamericano sobre Planificación del Desarrollo y Ciencia y Tecnología (E/CEPAL/ILPES/COOP./R.9).

At the meeting the following topics were considered:

- Present situation of the incorporation of science and technology in development planning;
- Links between the planning process and national science and technology policies, technological options in decision-making, the planning process and the introduction of the science and technology variable; the instruments to be used for its inclusion;
- Regional co-operation in science and technology and its links with co-operation in planning;

The meeting formulated recommendations on the topics discussed which will be presented at the Third Conference of Ministers and Heads of Planning for consideration and will also guide the future work of the Institute in science and technology.

(v) Seminar on national regional development strategies

The topic of regional development was also considered as being of top priority in the course of the work of the Second Conference of Ministers and Heads of Planning, and it was recommended that it should be included among the areas to be discussed at the Third Conference.

In order to progress in dealing with this topic a seminar on National Regional Development Strategies was held in Bogotá, Colombia, from 17 - 21 September 1979. This seminar was organized by ILPES, the Latin American Institute for Social Research, the Institute of Social Studies of the Hague and the Universidad de Los Andes, Bogotá. The seminar also received collaboration from FLACSO, COLCIENCIAS and the Chamber of Commerce of Bogotá.

The seminar brought together more than 100 specialists belonging to academic institutions, planning institutes and international and bilateral co-operation bodies.

The seminar structured its discussions around the following topics:

- Topic I: The treatment of the regional problem in different styles of development.
- Topic II: Different strategic conceptions: experience with predominant strategies and possible alternative options.

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- Topic III: Systems of implementation and regional strategies.
- Topic IV: Present situation and research requirements as regards alternative strategies.

The documents presented at the Seminar and the results of the exchange of ideas which took place constitute basic elements for dealing with the topic at the Third Conference of Ministers and Heads of Planning.

(vi) Other activities

In addition to the meetings mentioned, the Programme of Co-operation took part in the work of the Fourth Meeting of the CDCC held in Paramaribo, Suriname, from 21 - 27 May 1979; it participated in the organization and holding of the seminar on planning and population in Latin America, sponsored by UNFPA, which was held in Cartagena, Colombia, from 7 - 11 May 1979; it initiated the preparatory work for the organization of the Third Conference of Ministers and Heads of Planning and the Second Meeting of Planning Technicians of CDCC and took part jointly with the Training Programme in the organization of a meeting of Directors of Training Centres.

(e) Participation of technicians of planning bodies in the activities of ILPES

During 1979, the Training and Co-operation Programmes received direct participation from technicians of planning bodies of Brazil and Peru in the course of some of their activities.

(f) Publications

During 1978 and 1979 the publication of the <u>Planning Bulletin</u> continued in its Spanish and English editions. The publication of <u>Notas e informaciones</u> also continued.

Of the series "Temas de planificación" the following titles were published:

- Polos y centros de crecimiento: teoría y práctica en América Latina;
- Técnicas de análisis regional con información limitada.

The studies on urban planning, the State and planning, a guide to presenting education projects, and the generation of investment projects in an agricultural planning process are being prepared for publication.

CONCLUSIONS AND RESULTS

It can be said that ILPES has fulfilled the basic aims and immediate objectives laid down in the Project for Phase V in keeping with the guidelines and mandates of the governments. This has been achieved despite the fact that it had a smaller nucleus of technicians than during the previous phase.

As noteworthy facts and relevant results in this Phase the following may be observed:

(a) Intensification of the participation of the governments in the course of the activities of ILPES

The governments of the region have participated directly in the activities of the Institute through the Technical Committee and Subcommittee, the meetings of Ministers and Heads of Planning, subregional meetings of planning specialists and other forms of active association.

During the period of Phase V important meetings of authorities and representatives of planning bodies took place, both for dealing with substantive aspects of planning and for orienting the activities of the Institute. Noteworthy among these were: Second Conference of Ministers and Heads of Planning; First Meeting of Planning Officials in the Caribbean; Latin American Meeting on Development Planning and Science and Technology; Seminar on National Regional Development Strategies; Meeting of Directors of National Training Centres.

(b) Growing governments support for the Institute's activities

The governments have continued to give support to the Institute's activities; this has been institutionalized through the recommendations and resolutions of the Technical Committee and Subcommittee of ILPES, the Conference of Ministers and Heads of Planning, the Meeting of Planning Officials in the Caribbean and the Economic Commission for Latin America.

(c) Diversification of sources of financing

During Phase V the process of diversification of the Institute's sources of financing continued. The UNDP contribution of US\$ 1.956.000 accounted for 51.46 percent of total resources for the period which amounted to US\$ 3.800.000.

Through the CEPAL budget the United Nations contributed US\$ 600.000 i.e., 15.79 percent of the total. Government contributions amounted to US\$ 445.000, representing 11.70 percent of the total.

Income from advisory agreements, bilateral co-operation contributions and other resources amounted to US\$ 800,000, i.e., 21.05 percent of total resources.

(d) Increase in the activities of the Institute's Programmes

During the period of the project a renewed interest was observed in the Latin American and Caribbean region on the part of the governments in using the services of the Institute. This interest was manifested both in the number of candidates who attended the international courses in Santiago and in the requests received by ILPES to organize national courses in different countries, owing to the interest of national training bodies in seeking the collaboration of ILPES, and requests that the Institute should advise the governments in the field of developing planning. The number of students enrolled in the different courses was 120 in 1978 and 274 in 1979, and the number of class hours was 1.540 in 1978 and 2.353 in 1979. As regards advisory services, ILPES collaborated with eight national or State governments during 1978 and 16 in 1979.

This intensification in the Institute's activities also has special characteristics which suggest the need for a major renovation of ideas and programmes. Mention should be made of the importance of some new topics in planning which should be the object of advisory services to the governments. In training, in addition to dealing with the global aspects of planning, special importance has been given to social planning and its relations with economic planning, regional planning including the problems of urban development, short-term planning and the inclusion of new topics, such as the environment, or science and technology.

This renovation of topics has also been noteworthy in advisory work. There seems to be a special interest in directing advisory services more towards the preparation and formulation of the strategies and plans which explicitly incorporate these new topics; moreover the requirements of the governments have centred on such areas as operational plans, co-ordinated short-term activities, project appraisal, information systems for planning, operational organization of regional and municipal planning, and co-ordination of social programmes among themselves and with economic programmes and objectives.

In order to carry out these training and advisory tasks, ILPES has had to intensify its research efforts, after making progress in the design of a programme which includes the formulation of new projects on the most important topics, as well as continuing with on-going research. This includes a study of the state of planning in Latin America, from which it is expected to draw conclusions on the lacunae and problems faced in planning practice in the different countries, which will make it possible to orient the Institute's future efforts.

During Phase V ILPES gave special attention to supporting the organization and operation of the System of Co-ordination among Planning Bodies.

It co-operated with the governments in the organization of important meetings for the exchange of experience; it continued together with CLADES with the design of the information system for co-operation in planning; it continued with support for the exchange of experiences in information and with the Publications Programme for a better dissemination of the work of the planning bodies and of ILPES.

The activities of ILPES in the countries during Phase V took place in close relation with the departments and regional offices of CEPAL and with the offices of the United Nations Development Programme. In various missions and studies there was close association with United Nations Department of Technical Co-operation, with which a joint action agreement has been signed and with other international and bilateral co-operation bodies.

RECOMMENDATIONS

Bearing in mind the experiences of ILPES in the implementation of the work programme for Phase V of the project and the mandates and recommendations of the governments, the following recommendations emerged and have to a large extent been taken into account in preparing the project for Phase VI:

As regards research: to progress in analysing the following basic topics: the state of planning in Latin America; planning and social policies; the state and planning; the regional dimension in planning and planning and the environment; moreover, support of work on other topics such: planning and science and technology; planning and integration processes; planning in different styles of development; the time horizons of planning, and planning and population.

As regards training: to intensify activities aimed at: training specialists in planning; more complete training for professionals and technicians working in national planning systems and allocation of resources; support for national training centres and academic units researching or teaching planning; preparation of studies, texts and specialized bibliographies in this field; to stress in the Central Planning Course held at the headquarters of ILPES the integral nature of planning, including in it the economic policy processes and the elements of sectoral and regional policies in the context of a development strategy; to stress the strategic nature of planning, emphasizing the definition of the style of development and the linking of the strategies with medium— and short—term activities; to continue giving the courses on planning and social policies and on the environmental variables in development policies and plans at the headquarters of ILPES; to co-operate with the governments in the organization of national courses.

As regards advisory services: to continue to co-operate with the governments in areas which they consider to be of top priority such as: preparation and updating of diagnoses; preparation of strategies and plans, policies, programmes and instruments for national, regional and metropolitan development; formulation of specific sectoral policies and programmes; identification and implementation of instrumental measures; appraisal of the strategies, plans, policies, programmes and instruments for national, regional and metropolitan development; institutional strengthening of planning; strengthening of national capacity to take part in the national integration processes.

As regards co-operation among planning bodies: to give priority to support for improving the organization and operation of the System of Co-ordination and Co-operation among Planning Bodies; to support the organization of the Conferences of Ministers and Heads of Planning and the Technical Meetings on Planning; to continue jointly with CEPAL/CLADES in the design and implementation of the Information System for co-operation in planning; to design a system of horizontal co-operation in planning; to support the establishment of machinery for co-operation among national centres for training and planning; to intensify publication activities; to continue promoting the participation of officials and technicians of the planning bodies in the activities of ILPES.

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Annex 1

DOCUMENTS PREPARED BY THE RESEARCH PROGRAMME DURING PHASE V

- 1. Studies prepared by the Colloquium on Planning and Social Policies.
 - Educación y Pobreza. Author: Aldo E. Solari
 - El Proceso de Toma de Decisiones en Materia de Salud en Colombia. Authors: Alberto Vasco Uribe, Emiro Trujillo.
 - La Política Social en el Brasil después de 1964. Author: Pedro Demo.
 - International Private Firms and Social Progress in Latin America.

 Author: Rodrigo K. Briones.
 - Trabajo en las Calles: Estrategia de Sobrevivencia, Necesidad o Mal Inevitable? Author: Ray Bromley.
 - Los Grupos Indigenas en el Desarrollo Social Rural. Author: John Durston.
 - Mendicidad en Cali: Estudio de una Ocupación en su Contexto Social. Author: Ray Bromley.
 - Politica Social y Pobreza: Lecciones de la Experiencia.

 Authors: Rolando Franco, Eduardo Palma (Also presented at the Seminar on Poverty and Social Action Programmes, Buenos Aires, Centre for Integrated Social Development, CIDES, Organization of American States).
 - Financiamiento de la Política Social. Author: Fernando Rezende.
 - Políticas Estatales en Condiciones de Movilización Social: Las Políticas de Vivienda en Chile (1964-1973). Authors: Eduardo Palma, Andrés Sanfuentes (Also published in EURE, Revista Latinoamericana de Estudios Urbano-Regionales, Vol. VI, October 1979, No. 16).

2. Studies prepared for research on the state of planning in Latin America

- La Planificación en el Brasil. Author: Angel Flisfisch.
- La Planificación en México. Author: Humberto Vega.
- La Planificación en Bolivia. Author: Rosario Cosulich.
- La Planificación en Guatemala. Author: Gunther Held.
- La Planificación en Venezuela. Author: Enrique Sierra.
- América Latina: Las Políticas Sociales en la Planificación del Desarrollo. Author: Welmes Benjamin.

3. Other publications.

- Iqualdad de Oportunidades y Elitismo en la Universidad Uruguaya. Authors: Aldo E. Solari, Rolando Franco (Revista del Centro de Estudios Educativos (México), Vol. IX, No. 4, 1979, pp. 117-134).
- Papel de las Políticas Sociales en una Estrategia de Erradicación de Pobreza. Authors: Rolando Franco, Eduardo Palma (Servicio de Documentación Social, Montevideo, Centro Uruguayo de Bienestar Social), No. 2, Second Quarter 1979, pp. 64-76).
- Pobreza y Asistencia Legal en Chile. Una Perspectiva Sociológica. Author: Rolando Franco (In Asistencia Legal en Chile, Departamento de Práctica y Asistencia Legal, Escuela de Derecho, Universidad Católica de Chile, Santiago, pp. 65-89).
- Estado y Desigualdad en América Latina. Author: Rolando Franco (Presented at the XIX Conference of Latin American Scholars of the University of Florida, Gainsville, Florida).
- State of Economic and Social Inequalities in Latin America and the Caribbean and how, viewed Regionally, Adult Education can Contribute to Reducing Them. Author: Aldo E. Solari (Paper to be presented at the Conference on Adult Education, University of Madrás, India, 1980).

- Mecanismos de Financiamiento de Políticas Públicas: O Caso da Política de Assistencia Médica da Previdencia Social no Brasil. Author: Fernando Rezende.
- Pobreza Rural: Realidades y Perspectivas de Política.
 Author: Francisco León.
- Empresas Públicas en Brasil, Chile y Uruguay.
- Lecturas en Planificación Social.
- Pobreza Critica en América Latina (In collaboration with CEPAL's Interinstitutional Project on Critical Poverty).
- The Planning Process in Latin America: Scenarios, Problems and Prospects. Authors: Aldo E. Solari, Edgardo Boeninger, Rolando Franco and Eduardo Palma.
- Chile: Mujer y Sociedad. Santiago, 1978. Author: Rolando Franco (Compiled with Paz Covarrubias).
- Social Formation and Power Structures in Latin America. Current Sociology, The Hague, Paris. Author: Rolando Franco and Jorge Graciarena.
- 4. Documents distributed at the Second Conference of Ministers and Heads of Planning.
 - Actividades del ILPES en Materia de Desarrollo y Programación Social. Authors: Prepared jointly by the Research and Training Programmes.
 - Las Empresas Estatales y el Proceso de Planificación: Conclusiones de un Seminario. Author: Research Programme.
- 5. Documents distributed for internal discussion.
 - Las Políticas de Vivienda en un Contexto de Movilización (1964-1970 y 1970-1973). Authors: Eduardo Palma and Andrés Sanfuentes.
 - Sugerencias para el Programa del Curso sobre Análisis Socio-Político del Planeamiento del Programa de Post-Grado. Author: Eduardo Palma.

- Estudios Sociales de Población. Author: FLACSO/CELADE.
- Informe de la Misión de Asistencia Técnica del ILPES al Gobierno de Costa Rica sobre Financiamiento de la Educación Post-Secundaria (1 volume of text and another of statistical appendix).

 Author: Research Programme.
- <u>Desarrollo Social Rural en América Latina</u>. Author: Research Programme. Project Team.
- Cuestiones Principales sobre el Desarrollo Social Rural en América Latina. Author: Research Programme, Project Team.
- Modernización Agrícola y Cambio Social Rural en América Latina: Una Hipótesis y sus Variantes. Author: John Durston.
- Las Transformaciones Rurales en Bolivia. Author: Francisco León.
- Procesos de Cambio en las Formaciones Sociales Rurales Latinoamericanas.

 I. El Marco Histórico. Author: Francisco León.
- <u>Situaciones tipo en el Medio Rural Latinoamericano</u>. Author: Francisco León.
- Proposiciones para una Interpretación de las Transformaciones Agrarias Latinoamericanas. Author: Francisco León.
- Estratificación Social, Estructuras de Clase y los Estilos de Modernización Agricola. Author: John Durston.
- Los Grupos Indígenas y el Desarrollo Social. Author: John Durston.
- Bibliografía sobre Pobreza Crítica y Desarrollo Social Rural (with special reference to Latin America). Author: Jaime Ahumada.
- América Latina: Pobreza Crítica Urbana y Estilos de Desarrollo. Author: Rolando Franço.
- Sociología de la Pobreza: Una Aproximación Preliminar. Author: Rolando Franco.
- Un Análisis Sociopolítico de la Pobreza y de las Acciones Tendientes a su Erradicación. Author: Rolando Franco.

- La Pobreza y la Asistencia Legal en Chile. Author: Rolando Franco.
- Pobreza y Asistencia Legal en Chile: Una Perspectiva Sociológica. Author: Rolando Franco.

6. Publications in preparation or gone to press:

- Las Transformaciones Rurales de América Latina: ¿Desarrollo Social o Marginación? (Being printed as a Cuaderno de CEPAL, to appear in March 1979). Author: Research Programme.
- Proyectos Nacionales de Desarrollo y Empresas Públicas en América Latina (Provisional title). Authors: Aldo E. Solari, Edgardo Boeninger, Rolando Franco, Eduardo Palma and Fernando Rezende.
 - I. Introducción (being written). Author: Aldo E. Solari
 - II. <u>Las Empresas Públicas en la Economia Brasileña</u>. Author: Fernando Rezende.
 - III. La Inserción de las Empresas Públicas en el Aparato Estatal Uruguayo. Authors: Aldo E. Solari and Rolando Franco.
 - IV. Empresas Estatales: El Caso Chileno y un Análisis General.

 Authors: Edgardo Boeninger and Eduardo Palma.
- The Planning Process in Latin America: Scenarios, Problems and Prospects (It will appear in English in the series Temas de Planificación). Authors: Aldo E. Solari, Edgardo Boeninger, Rolando Franco and Eduardo Palma.
- La Planificación Urbana en América Latina (Provisional title).

 Studies presented at the Bogota Conference on the topic with an introduction and summary of discussions. Author: Research Programme.
- Comportamiento de Economía Mineira Período 1960-1977, Vol. I y II Minas Gerais, Brasil, 1978. Author: Document published by SEPLAN-MG, Brazil.

Annex 2

DOCUMENTS PREPARED BY THE ADVISORY SERVICES PROGRAMME DURING PHASE V 1/

<u>Title</u>	Author
Informe general de misiones de asesoria del ILPES al Gobierno del Estado de Rio Grande do Norte (Brasil), abril 1978	Henri Méot
Sistemas de Estadísticas e Informaciones para la Planificación Regional: El caso de Minas Gerais, Brasil, febrero 1978	Retorico Fretes and Elsie Wood
Ecuador - noviembre 1978	
El desarrollo ecuatoriano: su perspectiva y su estrategia a partir de un análisis global	José Moncada and Faustino González
Ecuador - Cuentas nacionales y desempeño de la economía	Evaristo Arrieta
Algunos elementos para el diagnóstico y prognosis de la dinámica demográfica del Ecuador	Angel Fucaraccio
Ecuador: Sector industria	Dardo Albini
Ecuador: Sector externo	Rodolfo Hoffmann
Diagnóstico, prognosis y criterios a aplicar en una estrategia para el sector energía en el Ecuador en 1979	Alberto Bozzolo
Ecuador - Financiamiento de la inversión	Gloria Breslin
Lineamientos para una estrategia de desarrollo del Ecuador - La dimensión espacial	Ivo Babarovic Fernando Pedrao Paul Coulaud
Ecuador - Sistema nacional de proyectos y proceso de inversión	Antonio Baltar

^{1/} Mimeographed documents.

Author Title Ecuador - julio 1979 ILPES Advisory Service Informe de los trabajos de cooperación técnica JUNAPLA-BID-ILPES realizados entre el 15 de enero y el 15 de junio de 1979 Faustino González Modelo econômico ecuatoriano Ecuador - Perspectivas de distribución de ingresos Faustino González en el largo plazo Faustino González Aspectos relativos a la elaboración del plan de mediano plazo para Ecuador José Moncada Ecuador - La capacidad de inversión del sector publico José Moncada Crecimiento de la población y su distribución en el espacio ecuatoriano José Moncada Ecuador - La estrategia nacional de desarrollo y la existencia de los cuatro sectores básicos de la economía Ecuador - Proyectos, programas y áreas estratégicas Enrique Sierra de inversión Guillermo Pavéz Lineamientos para una estrategia de comercio exterior del Ecuador Rio Grande do Norte, Brasil - diciembre 1979 Informe final de misiones de asesoría del ILPES Henri M**é**ot al Gobierno del Estado de Rio Grande do Norte (Brasil), durante el año 1978 Metodología para la evaluación del Plan de Acción Henri Méot del Gobierno (PAG)

Una posible estrategia de desarrollo - Resumen

Henri Méot

Title	Author
Rio Grande do Norte, Brasil - diciembre 1979	
Actualización del diagnóstico estructural de los recursos naturales	Henri M é ot
Aspectos globales y gubernamentales Conclusiones y proposiciones	Eliana Calvo Camilo Silva
Sistemas financieros nacional y estatal - Conclusiones y proposiciones	Rolando Sanz Guerrero Wilson Cavalcanti
Aspectos agricolas - Conclusiones y proposiciones	Ricardo Andrade
Aspectos industriales: Observaciones y proposiciones para el diagnóstico y la estrategia	Hernán Calderón
Pautas para la elaboración de la estrategia y de las directrices de políticas para el período 1979-1983 - Aspectos sociales	Rub é n Utria
Aspectos urbanos y regionales - Proposiciones	Jorge Rodriguez
Estado de Pernambuco, Brasil (CONDEPE) - marzo 1979	
Sintesis de los documentos elaborados por la Misión ILPES como aporte a la actualización del diagnóstico y a la formulación de una Estrategia de Desarrollo para el Estado de	Osvaldo Feinstein
Pernambuco	en e
Aspectos globales de la evolución de Pernambuco - Marco general para una estrategia de desarrollo estadual	Osvaldo Feinstein
El sector industrial en Pernambuco	Norberto Virgone
El sector transporte en Pernambuco	Jaime Baraqui

Carlos Santamaría

El sector público en Pernambuco

Title Author

Estado de Pernambuco, Brasil (CONDEPE) - marzo 1979 Eugenio Arentsen El sector pesquero en Pernambuco La mineria de Pernambuco: Rasgos principales Alberto Bozzolo de diagnóstico y líneas básicas de la estrategia para su desarrollo Estado de Pernambuco, Brasil (CONDEPE) - marzo 1979 Aldo Arnaudo El sector financiero en Pernambuco Jaime Baraqui Saneamiento básico en Pernambuco A situação ocupacional em Pernambuco: Elementos Paulo R. Souza para analização do diagnóstico e para a formulação da estrategia de desenvolvimento do Estado Estado de Pernambuco, Brasil (FIDEM) - 1979 Rafael Machado Informe final de asesoría a FIDEM ILPES/FIDEM Convenio de Cooperación Técnica FIDEM_ILPES, 1979 Rafael Machado Información básica sobre la RMR, 1979 Jorge Rodriguez Consolidación del organismo metropolitano Ruben D. Utria La planificación y la coordinación del desarrollo de la RMR Rubén D. Utria Directrices para la definición de instrumentos Jorge Rodriguez de aplicación del PDI Rafael Machado Ideas para la elaboración de un documento sobre politica urbana y metropolitana Rafael Machado Proceso permanente de planeamiento

Title

Author

Estado de	Pernambuco,	Brasil	(FIDEM)	-	1 979

Recomendaciones para el POT en la RMR	Jorge Rodriguez
Directrices generales para el estudio del POT	Rafael Machado
Consideraciones para el establecimiento del sistema urbano en la RMR	Jorge Rodriguez
Los esquemas directores de los núcleos urbanos	Jorge Rodriguez
Algunos ejemplos prácticos sobre áreas y coeficientes empleados para la programación urbana	Jorge Rodriguez
El sector manufacturero en la RMR	Norberto Virgone
Algunos antecedentes para ayudar a la definición de una política de empleo en la RMR	Edgar Orteg ô n
Recursos humanos y políticos de empleo para el corto plazo en la RMR	Alberto Lassus
Financiamiento metropolitano	Yezid Castaño
Aspectos institucionales metropolitanos	Rafael Machado
División de acción institucional	Rafael Machado
Identificación de servicios y actividades de interés metropolitano	Rafael Machado
Proceso institucional de los proyectos	Rafael Machado
Modificaciones al Decreto Ley 285/70 (organico de los municipios)	Rafael Machado
Proyectos de ley sobre usos del suelo	Rafael Machado
Planificación en la RMR	Gloria Breslin

Title	Author
Estado de Pernambuco, Brasil (FIDEM) - 1979	
Evaluación social de proyectos	Gloria Breslin
Aspectos metodológicos para la implementación financiera de proyectos	Yezid Castaño
Anteproyecto de implantación de la Unidad Vecinal Piloto en el área de Cajueiro-Seco	Jaime Baraqui
Alqunas reflexiones sobre la identificación de costos de un proyecto de urbanización	Yezid Castaño
Comentarios sobre costos de urbanización	Yezid Castaño
Informaciones necesarias para evaluar el estudio de fajas de playa	Jaime Baraqui
Reflexiones sobre los proyectos de desarrollo turístico	Jaime Baraqui
Observaciones a la metodología de FIDEM para evaluar proyectos de "creche" y centro pre-escalas	Jaime Baraqui
Comentarios sobre proyectos específicos	Gloria Breslin
Curso sobre equivalencias financieras	Jaime Baraqui
Metodología para la formulación del Plan Director de Vivienda y servicios conexos	César Garcés
Informe sector vivienda en RMR	Enrique Avendaño
Comentarios sobre el trabajo "Sugestiones para la realización de una política industrial de la RMR"	Rafael Machado Alena de Aguiar
Sugerencias para el estudio de la pequeña y la mediana industria	Rafael Machado
Modelo tentativo de encuesta para relocalización industrial	Norberto Virgone

Title

Author

Estado de Pernambuco, Brasil (FIDEM) - 1979

Organización e implementación de un sistema permanente de relevamiento, evaluación y archivo de estadísticas industriales básicas

Norberto Virgone

Comentarios al documento "Projeto de dinamização da Construção Civil"

Rafael Machado

Projeto da Dinamização da Construção Civil

Norberto Virgone

Annex 3

DOCUMENTS PREPARED BY THE TRAINING PROGRAMME DURING PHASE V

- "Plans versus Planning in Latin American experience". CEPAL Review No. 8
Author: Carlos de Mattos

- "Urbanización y concentración espacial en América Latina: Algunas consecuencias". Author: Carlos de Mattos

- "Continuidad y cambios. Un caso de Estudio de las Políticas Regionales en Chile".

Author: Sergio Boisier

- "Regional Planning: What can we do before midnight strikes".

CEPAL Review No. 7
Author: Sergio Boisier

- "Informe sobre el Financiamiento de la Educación Superior en Costa Rica". Report prepared as a result of technical assistance activity. Rolando Sánchez and Reynaldo F. Bajraj participated on behalf of the Training Programme.

- "Situación actual y necesidades de Capacitación en Planificación, Programación y Proyectos Agrícolas y de Desarrollo Rural Integrado en América Latina". Report prepared as a result of preparatory assistance activity. Reynaldo F. Bajraj participated on behalf of ILPES.

La Planificación del Desarrollo Regional en América Latina (presented at the Bogota Seminar). Author: Sergio Boisier.

Las Variables Medioambientales en la Planificación del Desarrollo. Authors: Eduardo García, Alvaro García.

Diagnóstico y Prognosis: Cálculo de Tasas Coeficientes y Análisis de Regresión (teaching purposes). Author: Eduardo Maldonado.

Spanish translation of: "Theories and Models of Regional Development. A Critical Examination". Author: Andrez Wröbel. Translation: Sergio Boisier.

Las Actividades de Capacitación del ILPES y la Cooperación Interinstitucional. Authors: Rolando Sánchez, Juan Pablo Moreno.

Studies for the Publications Programme.

Preparation of the book "Las Experiencias en Estrategias de Desarrollo Regional" (joint publication of the Inter-American Planning Society and ILPES).

Annex 4

DOCUMENTS PREPARED BY THE PROGRAMME OF CO-OPERATION AMONG PLANNING BODIES DURING PHASE V

1. Documents produced

Informe Final de la IV Fase del Instituto Latinoamericano de Planificación Económica y Social (ILPES). UNDP Project RLA/74/234 (1 July 1974 - 28 February 1978)

Revisión del Proyecto de la V Fase del Instituto Latinoamericano de Planificación Económica y Social - RLA/77/022/C/01/52

Pauta para el desarrollo de la Segunda Conferencia de Ministros y Jefes de Planificación de América Latina

Programa de Cooperación entre Organismos de Planificación, 1978-1979

Aspectos administrativos y financieros, 1978-1979

Project Request Submitted to the International Development Research Centre, IDRC: Information Network for Economic and Social Planning

Tercera Reunión del Subcomité Técnico del Instituto Latinoamericano de Planificación Económica y Social (ILPES), Panamá, 21-22 abril de 1978.

Proyecto Programa de Trabajo 1978-1979 ILPES, marzo 1978

Sistema de Cooperación y Coordinación entre Organismos de Planificación de América Latina, ILPES, Notas e Informaciones, junio, julio y octubre.

- Report of the Second Conference of Ministers and Heads of Planning (Lima, Peru). (English and Spanish).
- ILPES and Co-operation in Planning. (English and Spanish). (Jointly with the Training Programme).
- Documents presented at the First Meeting of Planning Officials in the Caribbean. (Spanish and English).
- Notas sobre Ciencia y Tecnología y Planificación del Desarrollo.
- Encuentro Latinoamericano sobre Planificación del Desarrollo y Ciencia y Tecnología.
- Resume et Selection de Chapitres du Manuel de Projets de Developpement Economique.
- French translation of Cuaderno No. 12: Notas sobre Formulación de Proyectos.
- Report of the First Meeting of Planning Officials in the Caribbean. (In conjunction with the CEPAL Port-of-Spain Office). (English and Spanish).

2. Studies for the Publications Programme

Planning Bulletin No. 1, April 1978

Planning Bulletin No. 2, August 1978

Boletín de Planificación No. 3, March 1978

Boletín de Planificación Mos. 4 y 5, September 1978.

Serie de Temas de Planificación. Técnicas de Análisis Regional con información limitada. Author: Sergio Boisier

Los Polos de Crecimiento: Teoría y la Práctica en América Latina

Report of the Second Conference of Ministers and Heads of Planning of Latin America and The Caribbean, Lima, Peru. November 1978.

Planning Bulletin No. 3-4 (English); No. 7 (Spanish) and No. 8-9 (Spanish).

Documents presented at the Second Conference of Ministers and Heads of Planning (Lima, Peru). (Serie Temas de Planificación).

Sintesis de Planes Nacionales de Desarrollo, (In conjunction with CLADES).

a/ From 1952 to 1969 this Course was known b/ Not including intensive courses organize c/ Including the postgraduate Course on in	Total	(Regional planning) c/ a) Number of participants b) Number of œurses	(Annual operational plans) (Planning of human resources)	(Education planning) (Planning of housing) (Frade union leaders)	<pre>IV. Special courses (Health Planning)</pre>	a) Number of participantsb) Number of courses	III. Intensive courses b/	II. Regional Development Courses	I. Development and Flanning Course a/	Specification
Course was known courses organiza		ants	lans) sources)			ants		ourses	ing.	March Carlotte State Branch Strategy State

Table 1

TRAINING PROGRAMME Number of participants

(1952-1979)

Total	23	992	5 21¢ (115)		872 (28)	7 151
1979	23	83	142		64 (2)	251
1978	&	23	8 3		19	티
1977	56	8	E 18		55	136
1976		33	92 (3)			125
1974 1975		27	260		1 1	287
	-	24	199 (6)		25	339
1973	1	3	122 (4)		(F) %	179
1972	23	12	1.45		t ì	199
1971	12	8	157 (5)		1 1	199
1970		53	124	*	ଛ ଡି	508
1969	04		2 ⁴⁸ (7)		£ 3	318
1966 1967 1968 1969	28		326 (8)		38	450
1967	63		201		(2)	327
	29		343		126	536
1965	52		392 (3)		109	553
1964	29		269 (5)		62	413
1963	72		527		47 75 (2) (2)	672
1962	74		³⁰⁸ (9)		47 (2)	429
1961	59		258			319
1960	2		345 (5)			345
1959	18		300			218
1958	19		136			155
1957	77		143			157
1954 1955 1956 1957 1958 1959 1960 1961 1962 1963	77		^{4,8} (1)			8
1955	æ		8 (1)			88
	17		1 1			77
1953	टा		t t			阳

Basic Course. It has been held annually in Santiago, Chile, with the exception of 1960, 1970 and 1973. he Institute and subsequently held by national bodies, with the Institute's collaboration.

regional development planning.

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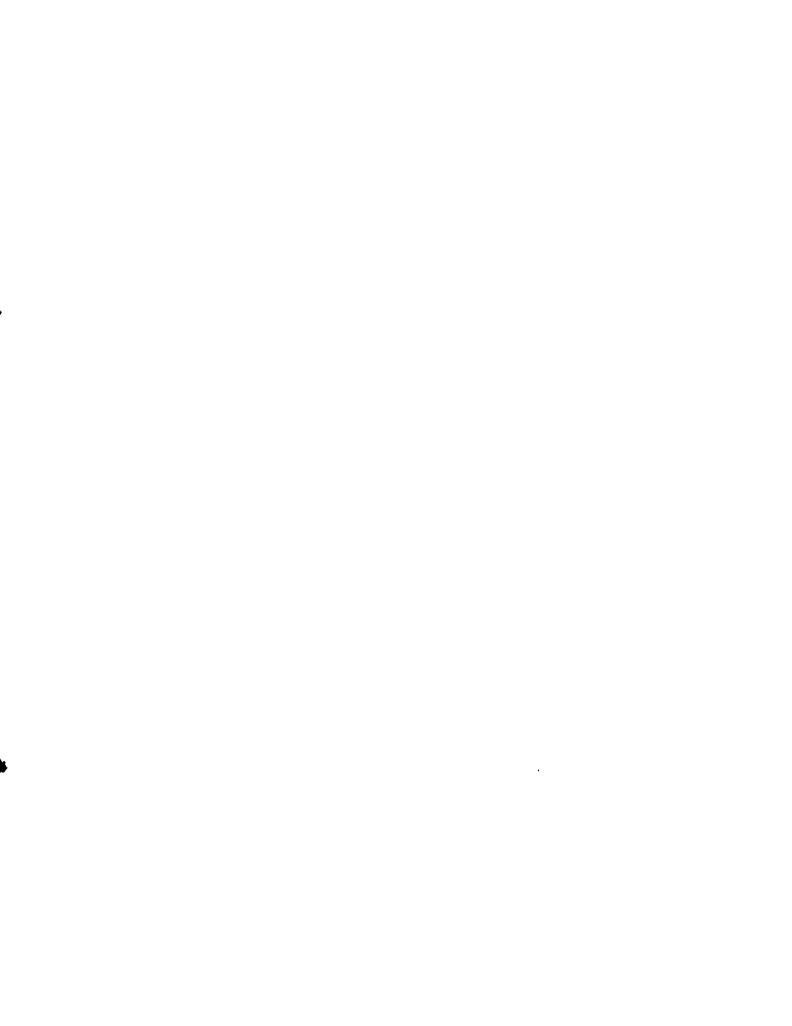
Table 2

MBER OF PARTICIPANTS AND DISTRIBUTION OF PARTICIPANTS BY NATIONALITY RAINING PROGRAMME IN 1974, 1975, 1976, 1977, 1978 AND 1979

Total	154	214	105	243	\$	196	986
Vene- zuela	7		W	23	-3*	煮	22
Uru- guay	1		~		N	īV	10
Doni nican Repu- blic	W		Ø		ч		10
Peru	13		9		Ŋ		54
Para- guay	47		9		М		5
Panana	*	23	N		М	35	7.1
Nic a- ragua	W		100				91
Mexico	М	1 17	r-i	32	α	69	148
Hon- duras	é	37	72	%	N		133
Haiti	8		W		α		~ I
Guate- mala	4		10	23	ч	w	26
El Sal- vador	4		70		п	R	94
Ecua- dor	6		~		W		19

1 plans, social planning. held by national bodies with cooperation from ILPES.

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