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ECONOMIC COMMISSION FOR LATIN AMERICA
MEETING OF CONSULTANTS ON ADMINISTRATION
OF PUBLIC ENTERPRISES
Santiago, 27-29 November 1972

TENTATIVE PROGRAMME AND AGENDA

Purpose of the Meeting

1. Considering the crucial role of public enterprises in the social and economic development of many Latin American countries, ECLA attaches high priority to work in the field of public enterprise. This Meeting aims at preparing for ECLA a comprehensive programme of work for the next two or three years in the field of public enterprise, appropriately covering the concerns of several Divisions of ECLA and ILPES. In particular the economic criteria for public enterprise operations are in great need of being translated into feasible and workable administrative techniques; or else neither the management of public enterprises nor government supervision over them would have the maximum efficiency.
2. A major emphasis in the work programme would be on an in-depth research programme in the field of public enterprise, with the object of providing a firm basis of ECLA's advisory and training activities.
3. The Meeting should formulate priorities in the proposed programme, so that ECLA may then proceed with the task of finding the necessary resources from various sources. The present resource availability of ECLA in the Public Administration Unit should not be a constraint on the experts' formulation of the programme.

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4. The Meeting, in brief, is not intended for the discussion of country experiences or programmes in the field of public enterprise, but primarily for formulating a comprehensive work programme for ECLA in the light of the needs of Latin American countries.

Monday 27 November

10 AM - 1 PM:

Organization of the Meeting's work programme.

Election of Meeting Officials: President, Vicepresident and Rapporteur.

Approval of the Agenda.

Appointment of a 3-member Drafting Group to assist the Rapporteur in preparing the Final Report of the Meeting to the Executive Secretary of ECLA.

Inaugural speech by Mr. Enrique V. Iglesias, Executive Secretary of ECLA.

Agenda item I - Research in depth

- (a) The supervisory relationships of the government with public enterprises.
- (b) The organizational structure of public enterprise.
- (c) The implications of certain unique features of public enterprise emergence.
 - (i) Relatively fast growth
 - (ii) Problems consequent on nationalization.
- (d) Techniques of evaluation of public enterprise operations.
- (e) Problems of labour participation in management.
- (f) The financial results of public enterprises.

(Substantive working document ST/ECLA/Conf.45/L.2, paragraph 3)

Discussion

Summing-up and conclusions

1 - 3 PM: Lunch time

3 - 5.30 PM: Agenda item I - Research in depth (Continued)

Tuesday 28

Tuesday 28 November10 AM - 1 PM: Agenda item II - Advisory Services

- (a) One-man missions.
- (b) Advisory teams.
- (c) Identifying appropriate institutions capable of providing advisory service.

(Substantive working document, ST/ECLA/Conf.45/L.2, paragraph 4)

Discussion

Summing-up and conclusions

1 - 3 PM: Lunch time

3 - 5.30 PM: Agenda item III - Training

- (a) Training of supervisory personnel.
- (b) Composite training of supervisory and managerial personnel.
- (c) Training of managers.

(i) Training in the basic elements of public enterprise management.

(ii) Programming for improved performance.

(iii) Managerial training - general and functional.

(Substantive working document, ST/ECLA/Conf.45/L.2, paragraph 5)

Discussion

Summing-up and conclusions

Wednesday 29 November10 AM - 1 PM: Agenda item IV - Documentation

- (a) Bibliography.
- (b) Collection of existing literature on public enterprises.
- (c) Preparation of country papers.

(Substantive working document ST/ECLA/Conf.45/L.2, paragraph 6)

Discussion

Summing-up and conclusions

Agenda item V - Identification of available resources

- (a) Personnel resources.
- (b) Institutional resources.

(Substantive working document, ST/ECLA/Conf.45/L.2, paragraph 7)

Discussion

Summing-up and conclusions

/1 - 3 PM:

1 - 3 PM: Lunch time

3 - 5.30 PM: Agenda item VI -- Priorities and time phasing of the work programme (1973, 1974 and 1975)

(Substantive working document, ST/ECLA/Conf.45/L.2, paragraph 8)

Discussion

Summing-up and conclusions